

4 APR 1974

NOTES ON DD/I RESOURCE PRESENTATIONS

There are some preamble statements that must be made about DD/I before highlighting specific issues. It is perfectly clear, and to a limited degree DD/I will admit, that they are involved in production activities because other members of the community who should do it will not do it; because if other members of the community did it DD/I would lack a confidence factor in it; and in one major case, OER, there appears to be lacking an identifiable appropriate element within the community to perform the function. Secondly, and to a certain degree reflecting some of the previous observations, DD/I challenges the products of other community members because they suspect their bias, i.e., supporting the budget of some of their department hardware programs, but simultaneously admits to their own DD/I bias, which is an intellectual bias. Thirdly, DD/I, supported by DD/S&T, takes a position that redundancy of analysis and production is not wasteful duplication but is a posture to be encouraged.

I will endeavor in several days to develop the above feeling in more detail by more close reading of the DD/I resource package.

Another general point should be made. It is my feeling that DD/I approached the negotiating table not with an intent to meet the spirit of the exercise but to constantly reiterate two themes. The first is that the DCI has stated that analysis and production should not be cut back but should probably be increased. The second is a position that the DCI has committed himself to award DD/I 16 additional positions for OPR and 9 positions for OSR, and the only issue to discuss is how they get them.

The first specific comment to make on DD/I is the preponderance of publications jobs and requirements jobs in their various offices. Is it not possible to do some consolidation of the publications jobs? Secondly, what is the true role of the requirements jobs? Do they go out and drum up trade which in turn increases the analytical and production load, which in turn increases the pressure for additional slots? Do they act primarily as brokers between the community and the DD/I offices, or other Agency elements and the DD/I offices?

It will be noted that several of the DD/I production offices have identifiable "OCI-like units" which funnel their product into OCI which then publishes in the OCI name. Whether this is redundancy, duplication, overlap, I do not know, but it bears a very hard look.

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An example of something mentioned previously exists in OSR. Walsh takes the position that OSR will need an increase in the near future because of the lack of DIA producing OB on Free World Forces. This I consider to be ridiculous. The answer to the problem, if it in fact exists, is to get the DCI to turn the IC Staff loose on the problem, develop the facts, and then go beat DIA over the head. In its most simple form, it represents a fraud on the taxpayer. In another context Walsh mentions that COMEREX may have to be increased to a total of 40 or up to 60 --- now authorized 24 slots. Some, if not all of this, appears attributable to

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As Walsh had brought up to me as to whether the overtime rate in any DD/M&S component could establish a justification to maintain the present slots, or indeed to seek an increase, I returned the question to him as it pertains to production offices. He did not have any facts and, indeed, endeavored to "waffle" out of the question.

Of the 40 or so major components in the Agency, none received such an attack as did OPR. All kinds of questions were asked and most answers were very unsatisfying. No one really understands what their program will be and Walsh has been asked to present us a production schedule. He has not done so as yet. The question was raised several times as to whether or not much of what they propose to do could not be done by contract with academic institutions or think-tanks. Walsh promised to look into it. The magic word that seems to be the genesis of OPR is "Kissinger". This raises an interesting tactic. If indeed Kissinger is behind it, and if it is going to take 80 people (16 slots of which are still owed OPR) to produce what can best be described at the moment as rather murky, then maybe the DCI should be influenced to suggest that Mr. Kissinger whisper to Mr. Ash of OMB to ease up on the reins at CIA. The OPR issue is a solid case of the national level expecting the Agency to do more work with less resources.

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